



City of Keiser, Arkansas

2026 Annual Budget Report
January 1st – December 31st

City of Keiser, Arkansas

2026 Annual Budget Report January 1 – December 31

**Rick Creecy
Mayor**

City Council and Other Elected Officials

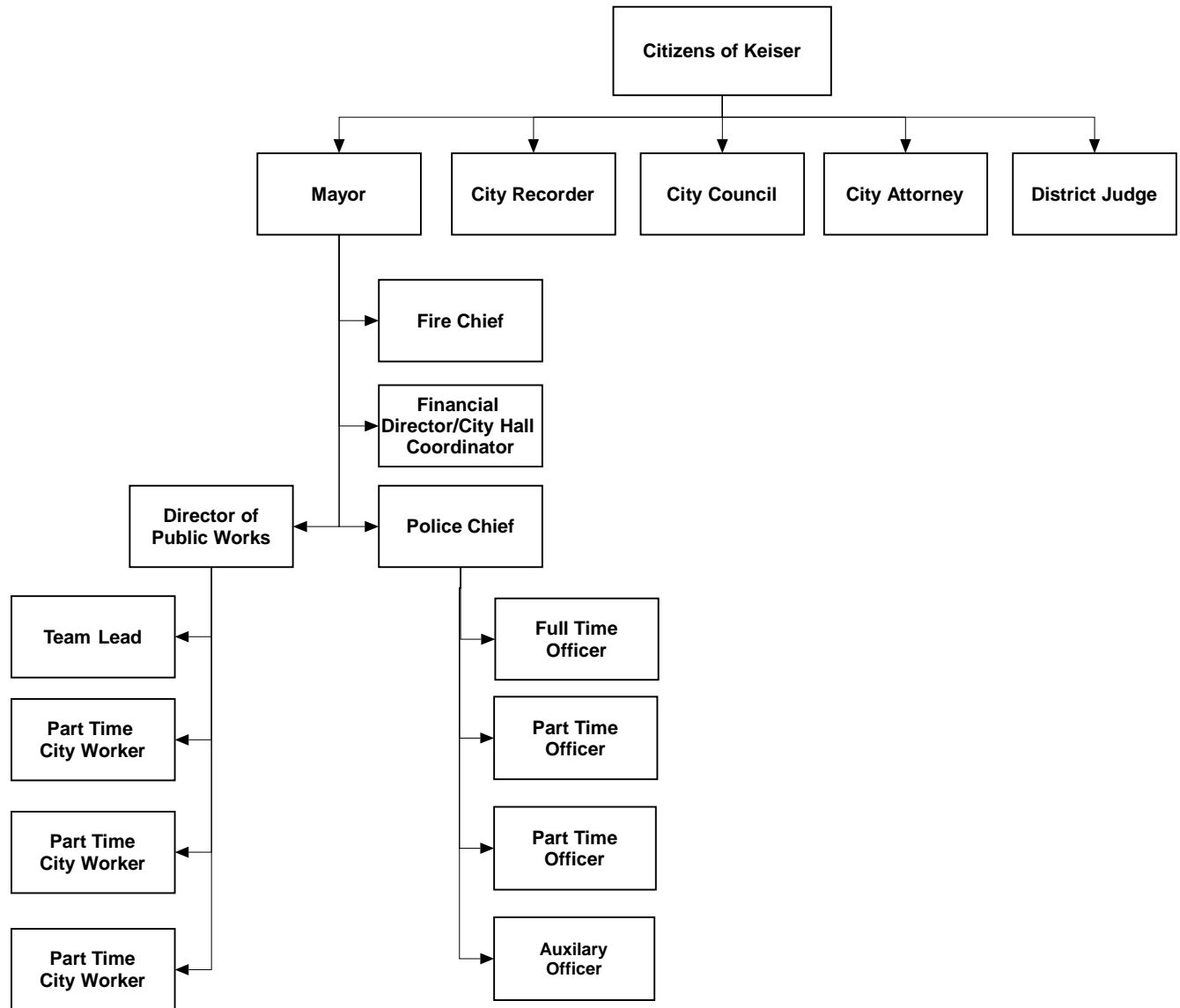
Name	Ward	Position
Laura Smith	1	1
Joey Jackson	1	2
Donna Bell	2	1
Lynn Skaggs	2	2
Penny Wilbanks, Recorder		



Mission Statement

To make a positive difference in the community by efficiently managing public resources, serve by being open and transparent and providing effective services and leadership that exceed the expectations of our citizens.

**City of Keiser,
Arkansas
Organizational
Chart
January 1, 2026**



City of Keiser

Combined Budget Summary

Fiscal Year 2026

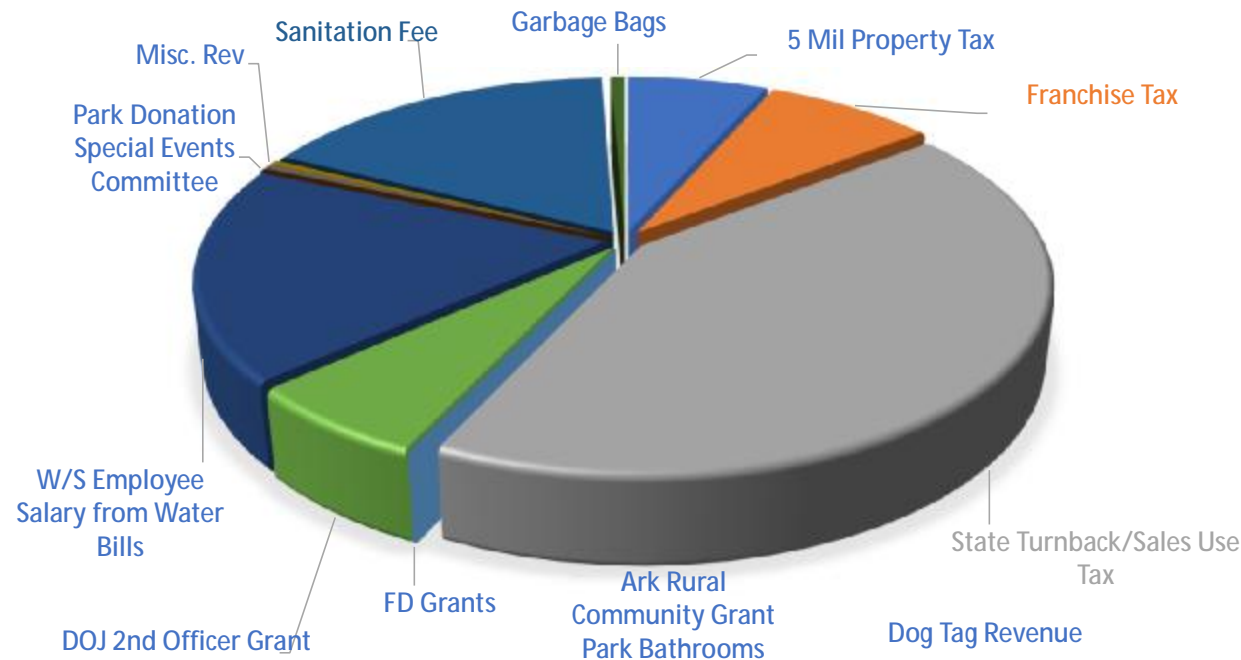
One-Cent Water	\$195,117
One-Cent Sewer	\$141,950
Water / Sewer	\$179,090

	General Fund	Fire Dept Act 833	Street	Total Water & Sewer	Meter Deposit	Debt Reserve	Grants/Loan	GRAND TOTAL
BEGINNING BALANCE	\$200,000	\$39,900	\$190,600	\$516,157	\$27,639	\$100,945	\$1,165	\$1,076,406
<u>REVENUE</u>								
5 Mil Property Tax	31,000	-	6,286	-	-	-	-	37,286
Franchise Tax	37,500	-	-	-	-	-	-	37,500
State Turnback/Sales Use Tax	199,200	-	62,500	-	-	-	-	261,700
DOJ 2nd Officer Grant	30,000	-	-	-	-	-	-	30,000
W/S Employee Salary from Water Bills	85,000	-	-	-	-	-	-	85,000
Sanitation Fee	80,000	-	-	-	-	-	-	80,000
Misc Revenue	7,000	-	-	-	-	-	-	7,000
Water / Sewer Revenue	-	-	-	230,675	-	38,175	-	268,850
Meter Deposits	-	-	-	-	6,000	-	-	6,000
Act 833 Turnback	-	18,500	-	-	-	-	-	18,500
Grant/Loan Revenue	-	-	-	-	-	-	4,681,817	4,681,817
PROJECTED REVENUE	469,700	18,500	68,786	230,675	6,000	38,175	4,681,817	5,513,653
TOTAL AVAILABLE	\$669,700	\$58,400	\$259,386	\$746,832	\$33,639	\$139,120	\$4,682,982	\$6,590,059
<u>EXPENDITURES</u>								
City Hall	135,220	-	-	-	-	-	-	135,220
Sanitation	174,461	-	-	-	-	-	-	174,461
Repairs & Maintenance	113,858	-	-	-	-	-	-	113,858
Fire Department	24,400	-	-	-	-	-	-	24,400
Library	1,200	-	-	-	-	-	-	1,200
Parks & Recreation	16,510	-	-	-	-	-	-	16,510
Water / Sewer	-	-	-	154,986	1,500	-	-	156,486
Street	-	-	74,125	-	-	-	-	74,125
Act 833 Fire Department	-	11,000	-	-	-	-	-	11,000
ARPA	-	-	-	-	-	-	-	-
Grant/Loan Expenses	-	-	-	-	-	-	4,681,817	4,681,817
PROJECTED EXPENDITURES	465,649	11,000	74,125	154,986	1,500	-	4,681,817	5,389,077
PROJECTED FY2025 SURPLUS	\$204,051	\$47,400	\$185,261	\$591,846	\$32,139	\$139,120	\$1,165	\$1,200,982

City of Keiser
General Operating Budget
FY 2026
REVENUE

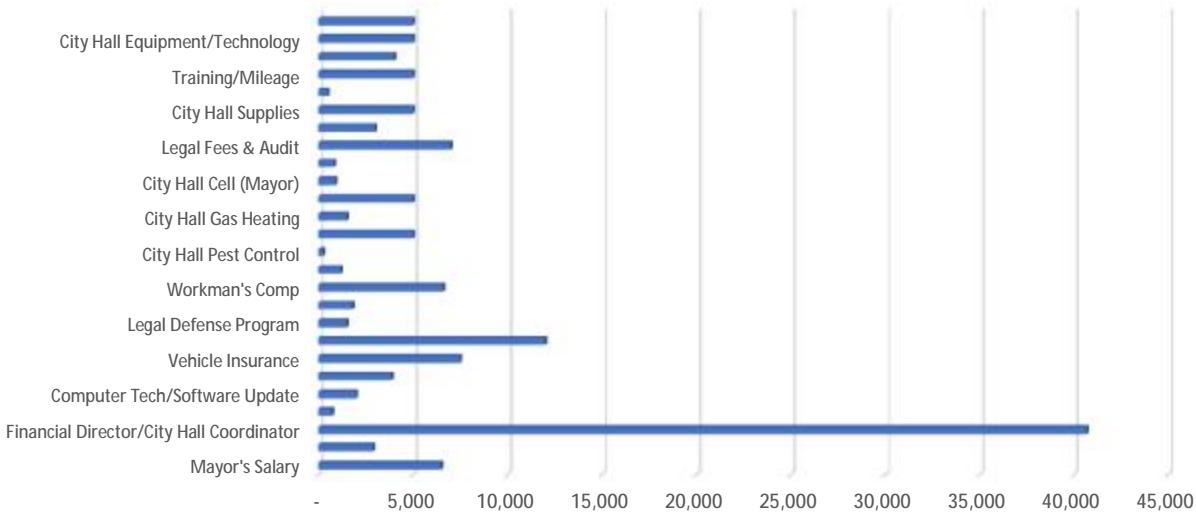
ACCOUNT SUMMARY	2025	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget	
5 Mil Property Tax	31,000	-	31,000	-	6.6%	2,583.33
Franchise Tax	34,000	-	37,500	3,500	8.0%	3,125.00
State Turnback/Sales Use Tax	225,000	-	199,200	(25,800)	42.4%	16,600.00
Ark Rural Community Grant Park Bathrooms	8,000	-	-	(8,000)	0.0%	-
FD Grants	32,125	-	-	(32,125)	0.0%	-
DOJ 2nd Officer Grant	30,000	-	30,000	-	6.4%	2,500.00
W/S Employee Salary from Water Bills	83,000	-	85,000	2,000	18.1%	7,083.33
Park Donation Special Events Committee	12,000	-	-	(12,000)	0.0%	-
Dog Tag Revenue	2,000	-	2,000	-	0.4%	166.67
Misc. Rev	5,500	-	2,000	(3,500)	0.4%	166.67
Sanitation Fee	79,100	-	80,000	900	17.0%	6,666.67
Garbage Bags	2,000	-	3,000	1,000	0.6%	250.00
Total Projected Revenue	\$ 543,725	\$ -	\$ 469,700	\$ (74,025)		

Projected Expense	\$ 502,070	\$ 465,649
Expected Surplus	\$ 41,655	\$ 4,051
Beginning Balance	\$ 156,673	\$ 200,000
Projected FY Ending Surplus	\$ 198,328	\$ 204,051



City of Keiser
 General Operating Budget
 FY 2026 City Hall Expenses
 Operations & Maintenance

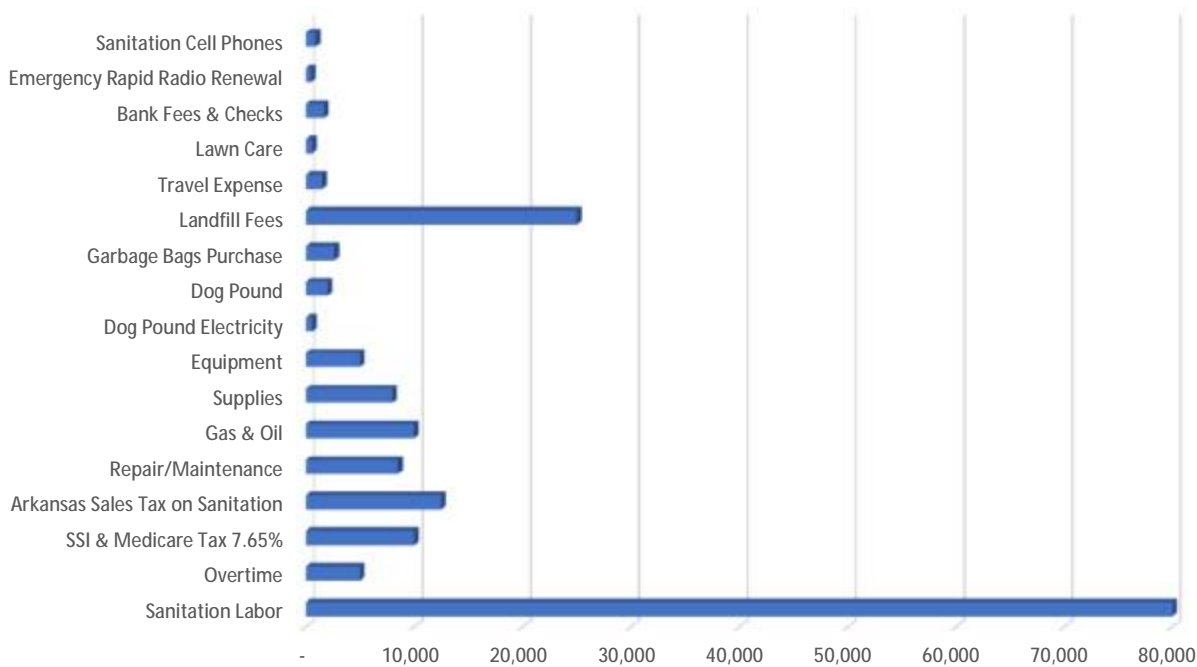
	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of
Mayor's Salary	6,500	-	6,500	-	4.8%
Alderman's Salary	2,880	-	2,880	-	2.1%
Financial Director/City Hall Coordinator	39,500	-	40,685	1,185	30.1%
Recorder	720	-	720	-	0.5%
Computer Tech/Software Update	2,000	-	2,000	-	1.5%
SSI & Medicare Tax 7.65%	3,794	-	3,885	91	2.9%
Vehicle Insurance	7,500	-	7,500	-	5.5%
Property Insurance	8,500	-	12,000	3,500	8.9%
Legal Defense Program	1,500	-	1,500	-	1.1%
Unemployment Insurance	1,500	-	1,800	300	1.3%
Workman's Comp	6,402	-	6,600	198	4.9%
AirMedCare	1,200	-	1,200	-	0.9%
City Hall Pest Control	250	-	250	-	0.2%
City Hall Electric	5,000	-	5,000	-	3.7%
City Hall Gas Heating	1,500	-	1,500	-	1.1%
City Hall Phone (Ritter)	5,000	-	5,000	-	3.7%
City Hall Cell (Mayor)	900	-	900	-	0.7%
City Hall Postage and Box Rent	800	-	800	-	0.6%
Legal Fees & Audit	7,000	-	7,000	-	5.2%
City Hall Dues & Subscriptions	2,000	-	3,000	1,000	2.2%
City Hall Supplies	5,000	-	5,000	-	3.7%
Drug Testing	500	-	500	-	0.4%
Training/Mileage	5,000	-	5,000	-	3.7%
Outreach/Development/Incentive	4,000	-	4,000	-	3.0%
City Hall Equipment/Technology	5,000	-	5,000	-	3.7%
City Hall Repairs and Maintenance	5,000	-	5,000	-	3.7%
Total Operations & Maintenance	\$ 128,946		\$ 135,220	\$ 6,274	



City of Keiser
 General Operating Budget
 FY 2026 Sanitation Expenses

	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Sanitation Expenses					
Director of Public Works	40,571	-	41,788	1,217	24.0%
Employee Incentive	4,200	-	4,200	-	2.4%

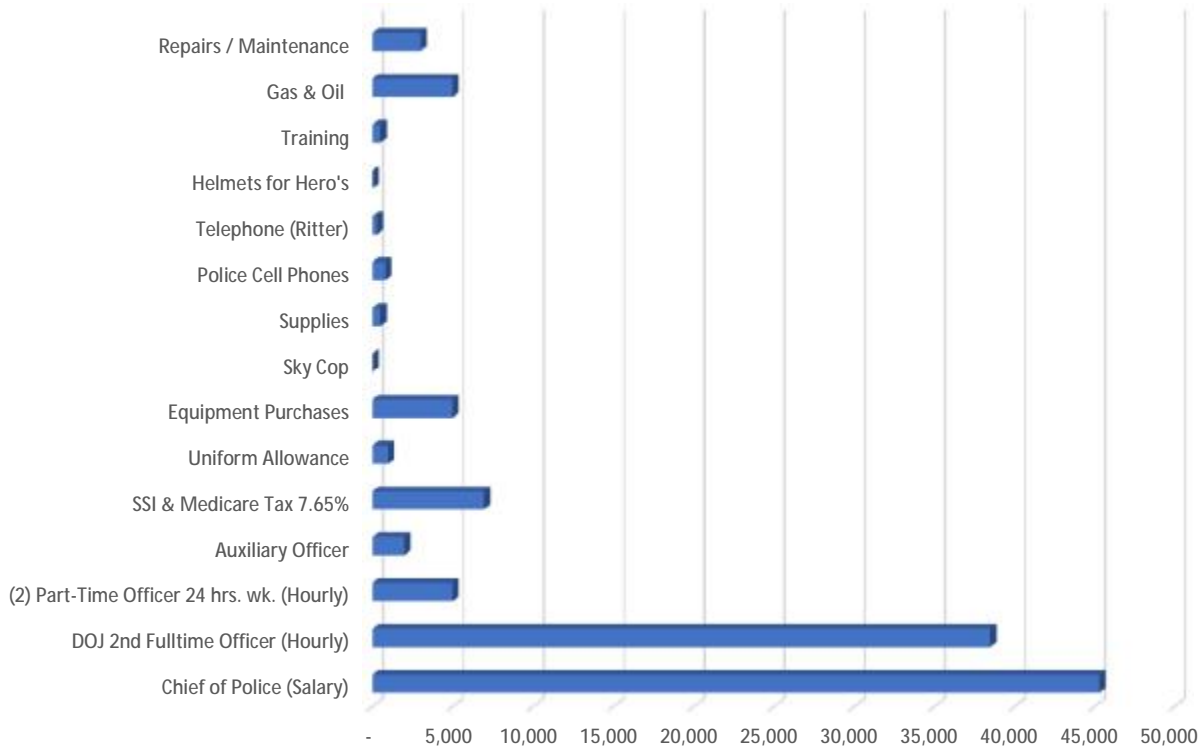
Sanitation Labor	80,000	-	80,000	-	45.9%
Overtime	5,000	-	5,000	-	2.9%
SSI & Medicare Tax 7.65%	9,927	-	10,021	93	5.7%
Arkansas Sales Tax on Sanitation	9,000	-	12,500	3,500	7.2%
Repair/Maintenance	8,500	-	8,500	-	4.9%
Gas & Oil	10,000	-	10,000	-	5.7%
Supplies	8,000	-	8,000	-	4.6%
Equipment	-	-	5,000	5,000	2.9%
Dog Pound Electricity	-	-	600	600	0.3%
Dog Pound	2,000	-	2,000	-	1.1%
Garbage Bags Purchase	2,625	-	2,650	25	1.5%
Landfill Fees	25,000	-	25,000	-	14.3%
Travel Expense	1,500	-	1,500	-	0.9%
Lawn Care	590	-	590	-	0.3%
Bank Fees & Checks	1,700	-	1,700	-	1.0%
Emergency Rapid Radio Renewal	-	-	500	500	0.3%
Sanitation Cell Phones	900	-	900	-	0.5%
Total Sanitation Expenses	\$ 164,742	\$ -	\$ 174,461	\$ 9,718	



City of Keiser
General Operating Budget
FY 2026 Police Expenses

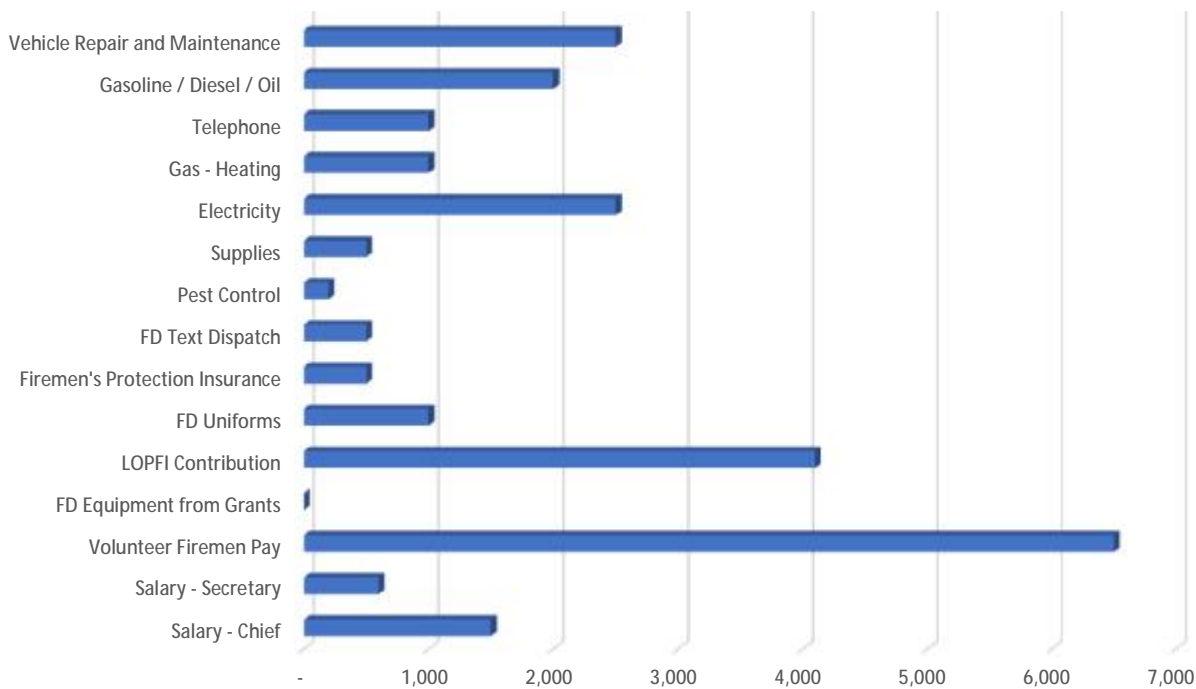
Police Dept. Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Chief of Police (Salary)	43,992	-	45,311	1,319	39.8%
DOJ 2nd Fulltime Officer (Hourly)	33,280	-	38,500	5,220	33.8%
(2) Part-Time Officer 24 hrs. wk. (Hourly)	10,000	-	5,000	(5,000)	4.4%
Auxiliary Officer	3,500	-	2,000	(1,500)	1.8%
SSI & Medicare Tax 7.65%	6,944	-	6,947	3	6.1%
Uniform Allowance	1,000	-	1,000	-	0.9%
Equipment Purchases	5,000	-	5,000	-	4.4%
Sky Cop	4,500	-	-	(4,500)	0.0%
Supplies	500	-	500	-	0.4%
Police Cell Phones	1,000	-	800	(200)	0.7%

Telephone (Ritter)	500	-	300	(200)	0.3%
Helmets for Hero's	200	-	-	(200)	0.0%
Training	500	-	500	-	0.4%
Gas & Oil	5,000	-	5,000	-	4.4%
Repairs / Maintenance	3,000	-	3,000	-	2.6%
Total Police Expenses	\$ 118,916	\$ -	\$ 113,858	\$ (5,058)	



City of Keiser
General Operating Budget
FY 2026 Fire Dept. Expenses

Fire Dept. Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Salary - Chief	1,500	-	1,500	-	6.1%
Salary - Secretary	600	-	600	-	2.5%
Volunteer Firemen Pay	6,500	-	6,500	-	26.6%
FD Equipment from Grants	32,125	-	-	(32,125)	0.0%
LOPFI Contribution	4,100	-	4,100	-	16.8%
FD Uniforms	1,000	-	1,000	-	4.1%
Firemen's Protection Insurance	500	-	500	-	2.0%
FD Text Dispatch	500	-	500	-	2.0%
Pest Control	200	-	200	-	0.8%
Supplies	500	-	500	-	2.0%
Electricity	2,500	-	2,500	-	10.2%
Gas - Heating	1,000	-	1,000	-	4.1%
Telephone	1,000	-	1,000	-	4.1%
Gasoline / Diesel / Oil	2,000	-	2,000	-	8.2%
Vehicle Repair and Maintenance	2,500	-	2,500	-	10.2%
Total Fire Dept. Expenses	\$ 56,525	\$ -	\$ 24,400	\$ (32,125)	



City of Keiser
General Library Operating Budget
FY 2026 Library Expenses

Library Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE
Pest Control	200	0	200	-
Repairs and Maintenance	1,000	0	1,000	-
Total Library Expenses	\$ 1,200	\$ -	\$ 1,200	\$ -

City of Keiser
General Park & City Beautification Operating Budget
FY 2026 Park Expenses

Park & Beautification Expense	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE
Electricity	-	-	1,250	1,250
Park Landscaping	2,500	-	2,500	-
Maintenance	2,500	-	2,500	-
Bathroom Repairs	16,000	-	-	(16,000)
Camera Subscriptions x9	740	-	1,260	520
Park Upgrades Benches Bike/Walking Track	5,000	-	5,000	-
City Beautification	5,000	-	4,000	(1,000)
Total Parks & Recreation Expense	\$ 31,740	\$ -	\$ 16,510	\$ (16,480)

City of Keiser
Fire Department Act 833 Operating Budget
FY 2026
REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Act 833 Turnback	15,800	-	18,500	2,700	100.0%
Total Projected Revenue	\$ 15,800	\$ -	\$ 18,500	\$ 2,700	

Franchise Tax

Projected Expense	\$ 11,075	\$ -	\$ 11,000
Expected Surplus	\$ 4,725		\$ 7,500
Beginning Balance	\$ 14,485		\$ 39,900
Projected FY Ending Surplus	\$ 19,210		\$ 47,400

Sales/Use Tax

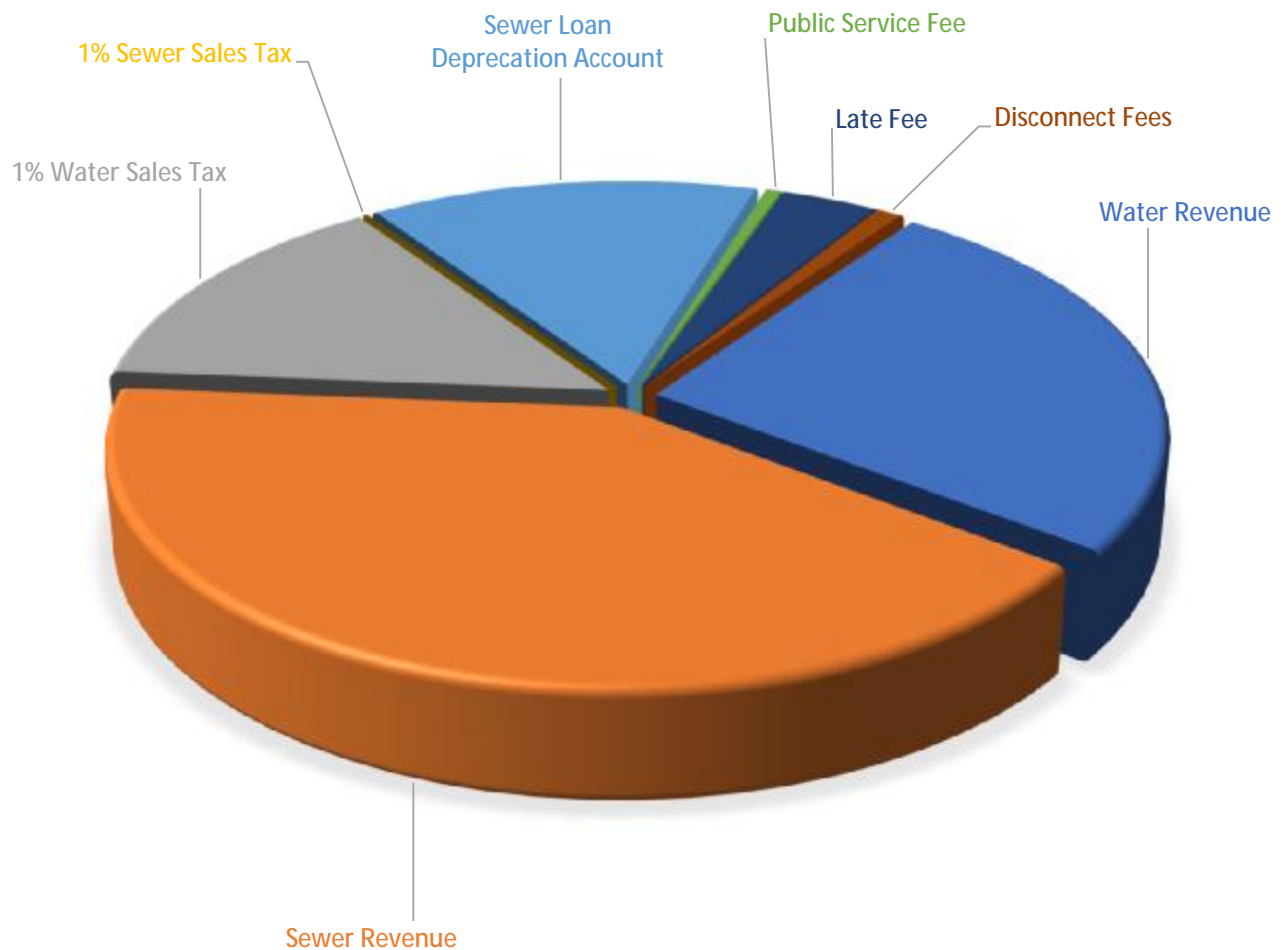
City of Keiser
Act 833 Operating Budget
FY 2026 FD Act 833 Expenses

Fire Dept. Act 833 Expense	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Act 833 - New Equipment	5,075	-	5,000	(75)	45.5%
Act 833 - New Radios	-	-	-	-	0.0%
Act 833 - Equipment Repairs	5,000	-	5,000	-	45.5%
Act 833 - Supplies	1,000	-	1,000	-	9.1%
Repairs & Maintenance	\$ 11,075	\$ -	\$ 11,000	\$ (75)	

City of Keiser
Water & Sewer Operating Budget
FY 2026
REVENUE

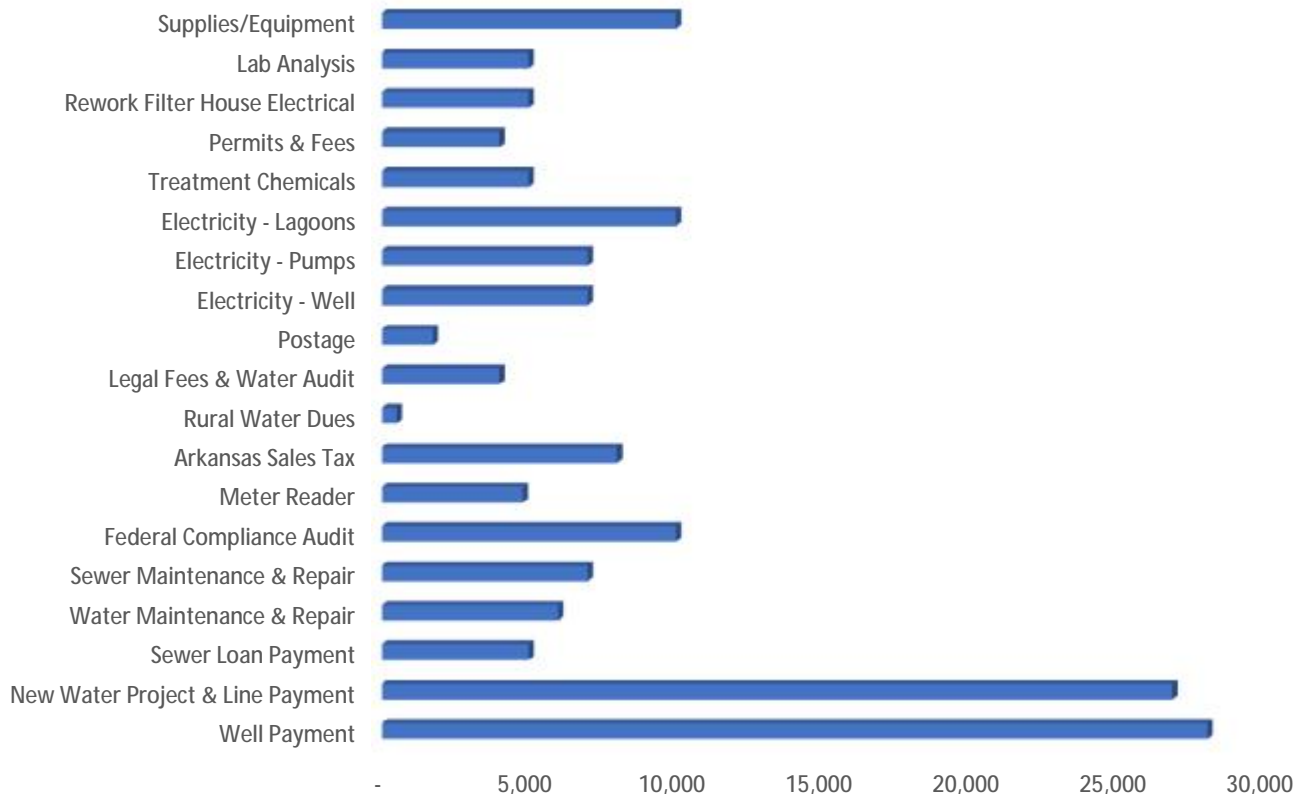
ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Water Revenue	69,000	-	69,000	-	25.7%
Sewer Revenue	110,000	-	110,000	-	40.9%
1% Water Sales Tax	33,000	-	38,175	5,175	14.2%
1% Sewer Sales Tax	-	-	-	-	0.0%
Sewer Loan Deprecation Account	33,000	-	38,175	5,175	14.2%
Public Service Fee	1,500	-	1,500	-	0.6%
Late Fee	8,000	-	9,500	1,500	3.5%
Disconnect Fees	2,500	-	2,500	-	0.9%
Total Projected Revenue	\$ 257,000	\$ -	\$ 268,850	\$ 11,850	

Projected Expense	\$ 146,486	\$ 154,986
Expected Surplus	\$ 110,514	\$ 113,864
Beginning Balance	\$ 301,995	\$ 516,157
Projected Ending Surplus Balance	\$ 412,509	\$ 630,021



City of Keiser
Water & Sewer Budget
FY 2026 W/S Expenses

Water & Sewer Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	Budget
Well Payment	28,068	-	28,068	-	10.4%
New Water Project & Line Payment	26,868	-	26,868	-	10.0%
Sewer Loan Payment	3,500	-	5,000	1,500	1.9%
Water Maintenance & Repair	6,000	-	6,000	-	2.2%
Sewer Maintenance & Repair	7,000	-	7,000	-	2.6%
Federal Compliance Audit	10,000	-	10,000	-	3.7%
Meter Reader	4,800	-	4,800	-	1.8%
Arkansas Sales Tax	8,000	-	8,000	-	3.0%
Rural Water Dues	500	-	500	-	0.2%
Legal Fees & Water Audit	4,000	-	4,000	-	1.5%
Postage	1,750	-	1,750	-	0.7%
Electricity - Well	5,000	-	7,000	2,000	2.6%
Electricity - Pumps	5,000	-	7,000	2,000	2.6%
Electricity - Lagoons	10,000	-	10,000	-	3.7%
Treatment Chemicals	5,000	-	5,000	-	1.9%
Permits & Fees	4,000	-	4,000	-	1.5%
Rework Filter House Electrical	5,000	-	5,000	-	1.9%
Lab Analysis	2,000	-	5,000	3,000	1.9%
Supplies/Equipment	10,000	-	10,000	-	3.7%
Total Water & Sewer Expenses	\$ 146,486		\$ 154,986	\$ 8,500	



City of Keiser
Meter Deposits
FY 2026
ACCOUNT VALUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Meter Deposits	6,000	-	6,000	-	100.0%
Projected Deposits	\$ 6,000	\$ -	\$ 6,000	\$ -	
Projected Expense	\$ 1,000	\$ -	\$ 1,500		
Expected Surplus	\$ 5,000		\$ 4,500		
Beginning Balance	\$ 24,475		\$ 27,639		
Projected FY Ending Surplus	\$ 29,475		\$ 32,139		

City of Keiser
Meter Deposits
FY 2026 Meter Refunds

Meter Refunds Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Deposit Refunds	1,000	-	1,500	500	100.0%
Total Meter Expenses	\$ 1,000		\$ 1,500	\$ 500	

City of Keiser
Debt Reserve Fund
FY 2026
ACCOUNT VALUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Debt Reserve	-	-	38,175	38,175	100.0%
Projected Deposits	\$ -	\$ -	\$ 38,175		
Projected Expense	\$ -	\$ -	\$ -		
Expected Surplus	\$ -		\$ 38,175		
Beginning Balance	\$ 60,136		\$ 100,945		
Projected FY Ending Surplus	\$ 60,136		\$ 139,120		

City of Keiser
Street Department
FY 2026

REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
3500-State Turnback	62,000	-	62,500	500	91%
Transfer from General	-	-	-	-	0%
Millage	6,700	-	6,286	(414)	9%
Total Projected Revenue	\$ 68,700	\$ -	\$ 68,786	\$ 86	

Projected Expense	\$ 21,350	\$ -	\$ 74,125
Expected Surplus	\$ 47,350		\$ (5,339)
Beginning Balance	\$ 119,483		\$ 190,600
Projected FY Ending Surplus	\$ 166,833		\$ 185,261

STREET	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Electricity	12,500	-	13,700	1,200	18%
Speed Bumps	5,000	-	2,000	(3,000)	3%
Parking Lot Park	3,000	-	52,425	49,425	71%
Supplies	850	-	1,000	150	1%
Repairs & Maintenance	-	-	5,000	5,000	7%
Total Operations & Maintenance	\$ 21,350		\$ 74,125	\$ 52,775	

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City of Keiser
DOJ 2nd Full Time Officer Grant
FY 2026

REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Transfer Funds to General	30,000	-	30,000	-	100%
	-	-	-	-	0%
Total Projected Revenue	\$ 30,000	\$ -	\$ 30,000	\$ -	
Projected Expense	\$ 30,000	\$ -	\$ 30,000		
Expected Surplus	\$ -		\$ -		
Beginning Balance	\$ 756		\$ 771		
Projected FY Ending Surplus	\$ 756		\$ 771		

DOJ 2nd Officer Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Full Time Officer Salary	30,000	-	30,000	-	100%
	-	-	-	-	0%
Total Operations & Maintenance	\$ 30,000		\$ 30,000	\$ -	

Note: 2nd Full Time Officer Salary is Transferred into General Weekly for Payroll
Repairs & Maintenance

City of Keiser
DOJ Community Policing Grant
FY 2026

REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
DOJ Grant Funds	3,222	-	25,000	21,778	100%
	-	-	-	-	0%
Total Projected Revenue	\$ 3,222	\$ -	\$ 25,000	\$ 21,778	

Projected Expense	\$ -	\$ -	\$ 25,000
Expected Surplus	\$ 3,222		\$ 100
Beginning Balance	\$ 100		\$ 100
Projected FY Ending Surplus	\$ 3,322		\$ 100

DOJ Community Policing
Expenses

	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Neighborhood Watch	-	-	1,000	1,000	4%
Community Outreach	-	-	2,000	2,000	8%
Drug Prevention & Education	-	-	2,000	2,000	8%
Community Feedback	-	-	2,000	2,000	8%
Public Safety Education	-	-	2,000	2,000	8%
Repairs & Maintenance	-	-	6,000	6,000	24%
Emergency Response	-	-	3,000	3,000	12%
Senior Citizen Safety	-	-	2,000	2,000	8%
Officer Training	-	-	5,000	5,000	20%
Total Operations & Maintenance	\$ -	\$ -	\$ 25,000	\$ 25,000	

City of Keiser
ArDOT Bike/Walking Grant
FY 2026

REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
ArDOT Bike/Walking Grant	86,000	-	86,000	-	62%
City Matching Funds	52,425	-	52,425	-	38%
	-	-	-	-	0%
	-	-	-	-	0%
Total Projected Revenue	\$ 138,425	\$ -	\$ 138,425	\$ -	

Projected Expense	\$ 138,425	\$ -	\$ 138,425
Expected Surplus	\$ -	\$ -	
Beginning Balance	\$ 100	\$ -	
Projected FY Ending Surplus	\$ 100	\$ -	

Bike/Walking Trail Grant	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Bike Trail Construction/Instillation	107,925	-	107,925	-	78%
Engineering Design	13,000	-	13,000	-	9%
Construction Inspection	5,000	-	5,000	-	4%
Repairs & Maintenance	10,000	-	10,000	-	7%
Surveying	2,500	-	2,500	-	2%
Total Operations & Maintenance	\$ 138,425	\$ -	\$ 138,425	\$ -	

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City of Keiser
ANRC Sewer Loan
FY 2026

REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Construction Loan	235,500	-	1,100,000	864,500	25%
ANRC Loan Forgiveness (Grant)	-	-	3,253,262	3,253,262	75%
	-	-	-	-	0%
	-	-	-	-	0%
Total Projected Revenue	\$ 235,500	\$ -	\$ 4,353,262	\$ 4,117,762	

Projected Expense	\$ -	\$ -	\$ 4,353,262
Expected Surplus	\$ 235,500	\$ -	
Beginning Balance	\$ 404	\$ 194	
Projected FY Ending Surplus	\$ 235,904	\$ 194	

Sewer Loan Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Jefferson Lift Station	-	-	225,000	225,000	5%
Poplar Lift Station	-	-	225,000	225,000	5%
West Main Lift Station	-	-	225,000	225,000	5%
Repairs & Maintenance	-	-	3,360,104	3,360,104	77%
Engineering	-	-	145,448	145,448	3%
Legal	-	-	15,000	15,000	0%
Construction Mgmt. & Inspection Fees	-	-	157,710	157,710	4%
Total Operations & Maintenance	\$ -	\$ -	\$ 4,353,262	\$ 4,353,262	

City of Keiser
Arkansas Fun Park Grant
FY 2026

REVENUE

ACCOUNT SUMMARY	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
ArDOT TAP Parking Lot	-	-	134,000	134,000	81%
City Street Funds	3,000	-	31,130	28,130	19%
City Funds	12,050	-		(12,050)	
Total Projected Revenue	\$ 15,050	\$ -	\$ 165,130	\$ 150,080	

Projected Expense	\$ 65,050	\$ -	\$ 165,130
Expected Surplus	\$ (50,000)	\$ -	
Beginning Balance	\$ 30,000	\$ 100	
Projected FY Ending Surplus	\$ (20,000)	\$ 100	

Park Expenses	2025 BUDGET	2025 ACTUAL	2026 BUDGET	VARIANCE	% of Budget
Parking Lot	50,000	-	125,000	75,000	76%
Contingencies	3,000	-	15,000	12,000	9%
Engineer Fees	12,050	-	25,130	13,080	15%
Total Operations & Maintenance	\$ 65,050		\$ 165,130	\$ 100,080	
Repairs & Maintenance					

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